



THE INSTITUTE OF INTERNAL AUDITORS 2015–2016 CALL FOR VOLUNTEERS

DEADLINE: NOVEMBER 3, 2014

Volunteers are the heart of The IIA's work. They help identify trends, programs and services to ensure that The IIA continues to guide the profession into the future and that it provides the tools and support to IIA members, chapters and institutes to enhance the practice of internal auditing and raise the visibility of the profession with stakeholders. We need your help to recommend qualified IIA members to serve in the following leadership positions for 2015–2016:

BOARD OF DIRECTORS

OFFICERS (EXECUTIVE COMMITTEE)

- Senior Vice Chairman of the Board
- Vice Chairman – Global Services
- Vice Chairman – Professional Certifications
- Vice Chairman – Professional Guidance
- Vice Chairman – Research
- Vice Chairman – Finance/Treasurer
- Secretary

INSTITUTE DIRECTORS

One member nominated by of the following Institutes:

- Brazil
- Japan
- Netherlands
- Spain
- South Africa

Note: The other 5 Institute Directors (Australia, China, France, Germany and UK & Ireland) have terms ending in 2016.

NORTH AMERICAN DIRECTORS (Also serve on the North American Board)

- 5 North American Directors
(from USA, Canada, or Caribbean)

DIRECTORS-AT-LARGE

- 3 Directors with specific expertise or from Institutes or areas that will help balance the Board.

RESEARCH FOUNDATION BOARD OF TRUSTEES

- Minimum of 2 trustees
- Maximum of 3 trustees

COMMITTEE MEMBERS

Members to serve on the following committees:

- Academic Relations
- Committee of Research and Education Advisors
- Exam Development
- Global Advocacy
- Global Ethics
- International Conference
- International Internal Audit Standards Board
- Institute Relations
- Learning Solutions*
- North American Advocacy*
- Professional Certifications Board
- Professional Issues
- Publications Advisory*
- Public Sector
- Regional Conference*

**Open to North American Members Only*

DISTRICT REPRESENTATIVES (North America Only)

One member from each of the following districts to provide support to the chapters within their district

- Canada District East
- Canada District West
- Caribbean District East
- Caribbean District West
- Central District #1
- Central District #3
- Central District #4
- MidAtlantic District #1
- MidAtlantic District #2
- MidAtlantic District #4
- MidWest District #2
- MidWest District #3
- Northeast District #1
- Northeast District #2
- Northeast District #3
- Northeast District #4
- South District #1
- South District #4
- Southeast District #1
- Southeast District #3
- Southeast District #4
- West District #4

DISTRICT ADVISORS (North America Only)

- 5 North American District Advisors

ACGA ADVISORY BOARD (U.S. Only)

Members to serve on the following advisory board:

- American Center for Government Auditing (ACGA)



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BENEFITS AND REQUIREMENTS OF VOLUNTEER SERVICE

BENEFITS OF IIA SERVICE

You'll have the opportunity to:

- Help advance the internal auditing profession and The IIA.
- Receive exposure to professional issues.
- Exchange ideas and perspectives.
- Gain personal satisfaction from working with peers.
- Develop leadership and communication skills.
- Network.

GENERAL REQUIREMENTS FOR IIA SERVICE

In order to serve, you should:

- Be an IIA member in good standing.
- Have expertise or experience in the area of service.
- Be able to commit time and pay for your travel and meeting expenses.
- Agree to comply with The IIA's code of business conduct and ethics.
- Have access by email to facilitate communication.
- Members of the Board of Directors must be CIAs. Certain committees also require that a majority of their members be CIAs.
- If possible, nominations should be endorsed by the member's institute or chapter or another IIA leader.
- Members of the Board of Directors are encouraged to also participate as members of IIA committees.

GENERAL TIME COMMITMENT

- Terms are one, two, or three years. However, members may be dropped at the end of any year due to lack of participation or changing needs of the committee.
- Attendance is expected at semiannual meetings in June or July in conjunction with the International Conference (locations vary) and in November or December in Orlando, Florida. Some committees hold additional or alternate meetings during the year or communicate via conference calls between meetings. The Executive Committee (International Officers) and the North American Board meet quarterly.
- Attendance is encouraged at seminars/conferences in support of IIA activities.
- Work time, other than the above meeting times, averages 10–50 hours per year. However, some Board and committee members' time may exceed 100 hours per year.

CONFLICT OF INTEREST AND DIVERSITY

Note that all volunteer leaders must sign an annual code of business conduct and ethics certification statement to ensure that members act in the best interest of The IIA.

The IIA values and seeks diverse leadership as defined by gender, race, ethnicity, geographic location, industry, age, etc.

ELECTION / APPOINTMENT SCHEDULE

	OFFICERS, BOARD MEMBERS AND RESEARCH FOUNDATION TRUSTEES	COMMITTEE MEMBERS	NORTH AMERICAN BOARD, DISTRICT ADVISORS, AND DISTRICT REPRESENTATIVES	ACGA ADVISORY BOARD MEMBERS
Deadline for Submitting Candidates	November 3, 2014	November 3, 2014	November 3, 2014	November 3, 2014
Selection of Nominees	January 9, 2015**		December 11, 2014*	December 2014
Election	July 2015	N/A	April 2015	N/A
Committee Appointments		March 2015		December 2014
First Meeting	July 2015	April or July 2015	April 2015	January 2015

*Subject to election by North American members in April 2015.

**Subject to election at Annual Business Meeting in July 2015.



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DESCRIPTION OF POSITION REQUIREMENTS AND RESPONSIBILITIES

VOLUNTEER OPPORTUNITIES

- A listing of open positions for 2015–2016 is on page 1.
- Committees and their requirements are listed on pages 5 & 6.
- A description of the nominating process is on page 7-8.
- Access to the online nomination form is on page 8.
- A list of all current committee members and their term expiration year is on pages 9-14.

OFFICERS (EXECUTIVE COMMITTEE)

Service on The IIA's Executive Committee (EC) is considered one of the pinnacles of volunteering within The IIA governance and committee structure. To assist potential candidates in evaluating whether they are ready for serious consideration by the Global Nominating Committee, the following guidance is provided.

- Must be a CIA with a proven track record as a leader within The IIA, typically as a senior leader at the regional or global level.
- Must have the support of the local institute or chapter as well as recommendations from other volunteer leaders familiar with the requirements and recognized in the profession.
- Must possess a global perspective, strategic focus, excellent leadership and communication skills, with extensive practice experience as either a Chief Audit Executive, partner or director in a professional services firm, or a thought leader in governance, risk management and/or internal control.
- Must have the ability to attend at least four face-to-face meetings each year, participate in four to six teleconferences and have time to fulfill the responsibilities assigned to them.
- Must be collaborative in working with a team of 10-12 people.
- Must be fluent in English, which is the official language of the EC.

CHAIRMAN OF THE BOARD

Responsibilities: Serve as chief elective officer of The Institute; preside at all meetings of The Institute, the Board of Directors, and the Executive Committee; and serve, along with the President and CEO, as spokesperson for The Institute.

Note: Senior Vice Chairman of the Board is expected to succeed as Chairman of the Board.

SENIOR VICE CHAIRMAN OF THE BOARD

Responsibilities: Lead development of the long-term strategy for The Institute. Also responsible for the Global Advocacy Committee, Global Ethics Committee, Internal Auditing Academic Advancement Fund, and the Global Council. The Senior Vice Chairman is expected to succeed as Chairman at the end of the Chairman's term or upon vacancy of that office.

VICE CHAIRMAN OF THE BOARD (4)

Responsibilities: Oversee the activities of specific committees reporting to them. The Vice Chairman of Research also serves as president of The IIA Research Foundation.

VICE CHAIRMAN OF THE BOARD – FINANCE

Responsibilities: Ensure the establishment and maintenance of adequate controls for safeguarding the funds of The Institute; maintain, review, and approve financial, budgetary, and contractual policies and procedures; review all financial reports of The IIA; and chair the Global Finance Committee.

SECRETARY

Responsibilities: Ensure formal notification of Board of Directors and membership meetings, provide agendas and minutes of all meetings, and conduct correspondence as needed



THE INSTITUTE OF INTERNAL AUDITORS

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BOARD MEMBERS

INSTITUTE DIRECTORS (10)

Nominations must come from the Institutes, not from the membership at large. Nominees must be CIAs. Directors should not serve more than two consecutive terms. Directors are encouraged to also serve on IIA committees.

Note: Usually five Institute Directors have terms that end in the even years and five have terms ending in the odd years.

NORTH AMERICAN DIRECTORS (10)

Qualifications: Directors are selected for special expertise, global perspective, and broad mix of regions or industries to help balance the Board. Candidates must be CIAs.

Responsibilities: In addition to Board responsibilities, NA Directors will serve as members of the North American Board. They may also serve on IIA committees or task forces as assigned by the Chairman of the Board or the Executive Committee. The North American Board usually meets four times a year, twice in conjunction with the semi-annual IIA meetings and in April and September.

Note: Usually five NA Directors have terms that end in the even years and five have terms ending in the odd years.

DIRECTORS-AT-LARGE (6)

Nominations may come from Institutes, chapters or the membership at large. Nominees must be CIAs. Directors should not serve more than two consecutive terms.

Qualifications: Six at-large positions are reserved for members with special expertise or from Institutes or areas that will help balance the Board geographically or strategically. One additional at-large position is the chairman of the Audit Committee. Candidates must be CIAs.

Responsibilities: Directors-at-large will participate on committees, assist in promoting The IIA within their assigned areas, and perform special tasks as assigned by the Chairman of the Board or the Executive Committee. They are expected to attend two in-person meetings each year, as well as participate in at least two telephonic meetings.

Note: Usually three Directors-at-large have terms that end in the even years and three have terms ending in the odd years.

IIA RESEARCH FOUNDATION

OFFICERS

The President, who also serves as Vice Chairman of the Board-Research, is elected during The IIA's Annual Business Meeting.

The other Officers and Trustees are elected by the members of the Research Foundation.

Officers are:

- Vice President – Research
- Vice President – Development
- Vice President – Strategy
- Secretary
- Treasurer

BOARD OF TRUSTEES

Includes officers listed above.

Qualifications: Trustees are usually chief audit executives or directors of internal auditing from diverse industries, senior governmental auditors, and professors in internal auditing. There are 18 to 25 trustees, usually serving three-year terms. The Chairman and Vice Chairman of the Committee of Research and Education Advisors also serve as trustees.

Responsibilities: As the governing body for The Research Foundation, trustees establish research priorities and match available funding to research projects and programs. They also direct fundraising initiatives and coordinate marketing and promotion of Research Foundation products. Trustees meet at least twice annually.

DISTRICT ADVISORS AND DISTRICT REPRESENTATIVES (NORTH AMERICA ONLY)

(North America includes United States, Canada, Guyana, Bermuda, and Caribbean Chapters as assigned.)

Qualifications: Normally will have held the office of chapter president, or served on an IIA committee. Candidates must be CIAs. District Advisors should have served as District Representatives. Special consideration is given to candidates recommended by chapters within the particular district, or by representatives from within the district.

Responsibilities: Provide leadership, guidance, and assistance to chapters assigned, conduct district leadership workshops, assist in planning and participate in the annual Leadership Conference, and serve on the Chapter Relations Committee (CRC). The CRC meets in April and December.

Note: District Advisors and District Representatives serve two year terms up to 4 years maximum and are elected at the annual North American Business Meeting in April and take office immediately.



THE INSTITUTE OF INTERNAL AUDITORS

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DESCRIPTION OF COMMITTEE REQUIREMENTS AND RESPONSIBILITIES

COMMITTEE SUMMARIES

The primary function of IIA committees is to develop programs and strategies to achieve the goals and objectives of The Institute and to provide advice and counsel to the headquarters staff. Most terms are usually for three years, with one-third of the members' terms expiring each year. Members may be dropped annually if not effectively contributing to committee work and should not serve more than two consecutive terms on the same committee. Members are expected to pay for travel and expenses to at least two meetings per year. Following are brief summaries of the committee missions and composition and any special requirements for participation.

ACADEMIC RELATIONS COMMITTEE

Mission: To forge relationships among students, academics, practitioners, administrators, and others to promote the role of internal auditing and internal audit education within college/university curricula globally.

Composition: Members represent both academe and practitioners.

CHAPTER RELATIONS COMMITTEE**

Mission: To assist chapter leadership as a resource and liaison to The Institute in enabling chapters to meet their objectives: that the professional practice of internal auditing is effectively promoted through a full range of quality services to members; and that effective strategies are developed to address issues and opportunities at the chapter level.

Composition: Restricted to elected District Representatives and District Advisors. Must be CIAs.

Special Note: Terms for this committee are two year terms. Approximately half the committee are elected each year. Terms for new members begin April 2015.

COMMITTEE OF RESEARCH AND EDUCATION ADVISORS

Mission: To provide the internal audit profession with the information needed to anticipate and react to important external and internal factors that could have a material impact on the practice of internal auditing.

Composition: Members representing a cross-section of IIA membership.

EXAM DEVELOPMENT COMMITTEE

Mission: To ensure that the content of The IIA's certification exams is continuously aligned with and reflects the current global practice of internal auditing, including the International Professional Practices Framework.

Composition: Must be CIAs; two or more designations preferred.

GLOBAL ADVOCACY COMMITTEE

Mission: To provide thought leadership, guidance, and operational assistance to The IIA in the implementation of its global advocacy strategy, supporting The IIA's vision to advocate and promote the value of internal auditing.

Composition: Members representing a cross-section of IIA membership with global regional representation desired. CIAs preferred.

GLOBAL ETHICS COMMITTEE

Mission: To oversee the maintenance, updating, and interpretation of The IIA Code of Ethics and to promote an understanding of and compliance with The IIA Code of Ethics.

Composition: Members with broad range of experience at senior levels. Must be CIAs.

INSTITUTE RELATIONS COMMITTEE

Mission: To promote and facilitate the development and maintenance of a global strategy that fosters good communication, collaboration, and cooperation among The IIA and all Institutes; to oversee the global presence and expansion of The IIA.

Composition: Number of members as needed to ensure a balanced committee with global expertise and representation from all areas of the world.

INTERNATIONAL CONFERENCE COMMITTEE

Mission: To provide oversight and support for the organization of the annual International Conference based upon directives of the Board of Directors and to ensure the conference meets the objectives set out in the International Conference Manual.

Composition: Members having experience in the organization of conferences at the chapter, district, regional and/or international level, including the general chairmen for the three upcoming and two prior International Conferences.

** Committee reports to the North American Board



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INTERNATIONAL INTERNAL AUDIT STANDARDS BOARD

Mission: To develop, issue, maintain, and promote the *International Standards for the Professional Practice of Internal Auditing* on a worldwide basis.

Composition: Minimum of 14 members. All members must be CIAs.

LEARNING SOLUTIONS COMMITTEE**

Mission: To advise and support the professional staff of The IIA in providing world-class educational opportunities to the membership, including seminars, conferences and e-learning. Also provides thought leadership and other support for any other educational modes including regional conferences, publications, The IIA's CIA Learning System and the Audit Executive Center.

Composition: Members representing a cross-section of the North American membership.

Special Note: Terms for this committee begin July 2015.

NORTH AMERICAN ADVOCACY COMMITTEE**

Mission: To advocate and promote the value of internal auditing; and to provide thought leadership, guidance, and operational assistance to The IIA North American Board in the implementation of the IIA North American Strategy and the specific strategic goal: "To be recognized by public policy makers as the voice for the profession."

Composition: Members knowledgeable/experienced in current government regulations and practices with established networks within their stakeholder community. CIAs preferred.

Special Note: Terms for this committee begin July 2015.

PROFESSIONAL CERTIFICATIONS BOARD

Mission: To govern and promote The IIA's global certification programs that are recognized as the global benchmark for the profession.

Composition: Must be CIAs.

PROFESSIONAL ISSUES COMMITTEE

Mission: To provide thought leadership and timely professional guidance to the members and stakeholders of the internal auditing profession on methodologies, techniques, and authoritative positions included in the International Professional Practices Framework and to comment on or support other matters that impact the internal auditing profession.

Composition: Members with broad range of expertise and experience, of whom at least two-thirds are CIAs

PUBLIC SECTOR COMMITTEE

Mission: To influence and provide thought leadership and advice to The IIA and its international committees and Institutes on public sector auditing matters and to promote the interests of The IIA's public sector audit members.

Composition: Members representing a cross-section of local, state/provincial, and national governmental auditors.

PUBLICATIONS ADVISORY COMMITTEE**

Mission: To advance the knowledge of internal audit professionals by ensuring that IIA publications are relevant and meet high professional and technical standards.

Composition: Members representing a cross-section of IIA North American membership.

Special Note: Members usually also serve on the Editorial Advisory Board of *Internal Auditor* and review articles for possible publication. Terms for this committee begin July 2015.

REGIONAL CONFERENCE COMMITTEE**

Mission: To provide oversight, support, and technical expertise to the committees of the chapter(s) hosting regional conferences each year.

Composition: Members with experience in hosting conferences with significant volunteer leadership development. Open to North American members only.

Special Note: Terms for this committee begin April 2015.

AMERICAN CENTER FOR GOVERNMENT AUDITING (ACGA) ADVISORY BOARD

Mission: To advise and support the North American Board and professional staff of the ACGA and The IIA in the strategic and operational affairs of the ACGA in striving to meet its mission of advancing the professional practice of auditing in the public sector by advocating its value through timely and relevant thought leadership, communication, collaboration, and education.

Composition: Members representing a cross-section of local, state, and national governmental auditors.

**Committee reports to the North American Board

Note: The size of committees varies depending on the scope of the activities of the committee.



THE INSTITUTE OF INTERNAL AUDITORS 2015–2016 CALL FOR VOLUNTEERS

THE IIA NOMINATING PROCESS

The IIA has two nominating committees. The Global Nominating Committee meets in January 2015 to select the slate of nominees for the Board of Directors and IIA Research Foundation Board of Trustees. The North American Nominating Committee meets in December 2014 to select the slate of nominees for the North American Board and the District Advisors and Representatives.

Committee Chairs are appointed in January 2015 and help select the members to serve on their committees. Committee appointments are completed in March, with committee terms beginning in April or July 2015.

OFFICERS AND BOARD PROCESS

The IIA's Global Nominating Committee meets in January 2015 to select a slate of officers and Directors-at-Large, and to confirm Board candidates for North America and the selected Institutes. Officers (Executive Committee) serve one-year terms and all directors serve one or two-year terms. Note that approximately half of the Board positions are selected each year. All officers and Board Members, except the Chairman of the Board, may stand for reelection, but may not hold the same position for more than two full consecutive terms.

INSTITUTE DIRECTORS

The 10 Institutes which have seats on the board are determined by the average number of members and the average institute revenues over a two-year period. The calculations are revisited in every even year. The Institutes recommend their candidates who are confirmed by the Global Nominating Committee.

NORTH AMERICAN DIRECTORS*

Members in North America (NA) are asked to submit candidates for the open NA positions on the Board. Note that NA Directors also serve on the North American Board, which oversees NA activities. The IIA's North American Nominating Committee recommends a final list of NA candidates for the Board of Directors to the Global Nominating Committee.

ANNOUNCEMENT OF SLATE

The slate of officers and board nominees is announced to the members via the website or electronic communications at least 90 days before the Annual Business Meeting (ABM). Candidates are elected during the ABM, which will be held in July 2015 in conjunction with The IIA's International Conference.

RESEARCH FOUNDATION PROCESS

The IIA's Global Nominating Committee also recommends the slate of candidates for The IIA Research Foundation Board of Trustees. The slate of trustee nominees will be presented to The Research Foundation members for election in July 2015.

The President of The Research Foundation is also the Vice Chairman of the Board – Research, and is elected by The IIA membership.

IIA COMMITTEE PROCESS

The Chairman of the Board works with the four vice chairmen of the board nominees and the committee chairmen to review candidates for committees. Efforts are made to ensure that each committee has a broad cross-section of members. Certification, geographical representation, industry, experience, skills, and any specific requirements of the committee are taken into consideration.

New committee members are appointed in March to fill terms beginning in July. The committee meetings are usually held twice a year, with the first meeting immediately following the International Conference in June or July and the second in Orlando, FL, USA in December. Terms are for one to three years, although committee chairmen may drop members who have not effectively contributed to committee work. Appointments may also be made to fill unexpired terms.

For committees designated as North American (NA), the Chairman of the North American Board works with the Vice Chairmen and Committee Chairmen to select the members of their committees. Some NA committees may meet in conjunction with the Annual Leadership Conference in April or May instead of the International Conference. All committees meet together in Orlando in December.

NORTH AMERICAN BOARD PROCESS

The North American Nominating Committee meets in December to select a slate of candidates to serve as officers and members of the North American Board. The slate is announced in January and elected by the North American membership during the Annual Leadership Conference in April. These same candidates are elected to the Global Board of Directors by the Global membership in July.

DISTRICT ADVISOR AND DISTRICT REPRESENTATIVE PROCESS

(NORTH AMERICA ONLY)

The NA Nominating Committee selects the slate of candidates for the open District Advisor and District Representative positions in North America. District Advisors and District Representatives serve on the Chapter Relations Committee (CRC).

The slate of North American District Advisor and District Representative Nominees is announced to members via The IIA website and candidates are elected during an annual North American Membership Meeting held in April or May in conjunction with The IIA's annual Leadership Conference. The CRC meets at the April Conference and again in Orlando in December.



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AMERICAN CENTER FOR GOVERNMENT AUDITING ADVISORY BOARD (ACGA) PROCESS (U.S. ONLY)

Any member or Chapter may submit candidates for advisory board positions. Efforts are made to ensure that the advisory board has a broad cross-section of members: certification, geographical representation, level of government, experience, and skills.

New advisory board members are appointed in December to fill terms beginning in January. New members are invited to join the advisory board for the January meeting. Terms are for one year, although the advisory board chairman may drop members who have not effectively contributed to committee work. Appointments may also be made to fill unexpired terms.

**All nominations must be completed online and are available at
www.theiia.org/volunteernow**

Or you can submit a nomination by clicking here:



You will need to log in using your email address or member ID number and password.
Forms must be submitted by November 3, 2014 to be considered for the 2015–2016 year.
Candidates selected will begin terms of office in April or July 2015

QUESTIONS? Contact Lori Gagnon, Governance Director | Telephone: +1-407-937-1224 | E-mail: governance@theiia.org





THE INSTITUTE OF INTERNAL AUDITORS

2015–2016 CALL FOR VOLUNTEERS

BOARD OF DIRECTORS

<u>CHAIRMAN</u> Anton B. van Wyk, CIA, QIAL, CRMA	IIA South Africa	2015
<u>SENIOR VICE CHAIRMAN</u> Lawrence J. Harrington, CIA, QIAL, CRMA	Greater Boston	2015
<u>VICE CHAIRMAN – PROFESSIONAL CERTIFICATIONS</u> Harold C. Silverman, CIA, QIAL, CRMA	Central Ohio	2015
<u>VICE CHAIRMAN – PROFESSIONAL GUIDANCE</u> Angela Witzany, CIA, QIAL, CRMA	IIA Austria	2015
<u>VICE CHAIRMAN – GLOBAL SERVICES</u> C. Renato Fontes TrisciuSSI, CIA, QIAL, CCSA, CRMA	IIA Brazil	2015
<u>VICE CHAIRMAN – RESEARCH</u> Frank M. O'Brien, CIA, QIAL	St. Louis	2015
<u>VICE CHAIRMAN – FINANCE/TREASURER</u> J. Michael Peppers, CIA, QIAL, CRMA	Austin	2015
<u>SECRETARY</u> Charlotta Löfstrand Hjelm, CIA, QIAL	IIA Sweden	2015
<u>PAST CHAIRMAN</u> Paul J. Sobel, CIA, QIAL, CRMA	Atlanta	2016
<u>PAST CHAIRMAN</u> Philip D. Tarling, CIA, QIAL, CRMA, CMIIA	IIA UK & Ireland	2015
Eric N. Allegakoen, CIA, CCSA, CRMA	San Jose	2016
Jorge Gonzalo Badillo Ayala, CIA, CCSA, CGAP, CRMA	IIA Ecuador	2016
Oswaldo Basile, CIA, CCSA, CRMA	IIA Brazil	2016
Sarah Kaye Blackburn, CRMA, CMIIA	IIA UK & Ireland	2016
Catherine Jennifer Blunt, CIA	IIA Australia	2016
Richard F. Chambers, CIA, QIAL, CGAP, CCSA, CRMA	IIA Headquarters	2017
Michael Cowell, CIA	Charlotte	2016
Oliver Dieterle, CIA, CGAP, CRMA	IIA Germany	2016
Giovanni Grossi, CIA, CCSA, CFSA, CGAP, CRMA	IIA Italy	2015
Bavan M. Holloway, CIA, CRMA	Puget Sound	2015
Águst Hrafnkelsson, CIA, CRMA	IIA Iceland	2015
Princy Jain, CIA, CCSA, CRMA	San Jose	2015
Pamela Short Jenkins, CIA, CRMA	Chicago	2015
J. Michael Joyce, Jr., CIA, CRMA	Chicago	2015
Robert B. Kuling, CIA, CRMA	Calgary	2016
Lesedi Lesetedi, CIA, QIAL	IIA Botswana	2016
Ernesto Martinez Gomez, CIA, CRMA	IIA Spain	2015
Rob Newsome, CIA, CRMA	IIA South Africa	2015
Karem Toufic Obeid, CIA, CCSA, CRMA	IIA United Arab Emirates	2015
May Ee Christine Ong, CIA, CRMA	IIA Malaysia	2015
Carolyn D. Saint, CIA, CRMA	Dallas	2015
Sakiko Sakai, CIA, CCSA, CFSA, CRMA	IIA Japan	2015
Beatriz Sanz-Redrado, CIA, CRMA	IIA France	2016
Archie R. Thomas, CIA	Toronto	2015
Shannon J. Urban, CIA, CRMA	Greater Boston	2016
Yi-Hsin Doris Wang, CIA, CGAP, CRMA	IIA Chinese Taiwan	2015
John W. Wszelaki, CIA, CRMA	Central Virginia	2015
Sheng Xi, CIA	IIA China	2016

ACADEMIC RELATIONS COMMITTEE

<u>CHAIRMAN</u> James A. Molzahn, CIA, CRMA	Dallas	2015
Ozge Asciglu, CIA, CFSA, CRMA	IIA Turkey	2017
Matthew Bogusch	Philadelphia	2017
Margaret Heim Christ, CIA	Atlanta	2015
Nurmazilah Dato' Mahzan, CIA, CRMA	IIA Malaysia	2017
Rudrik du Bruyn, CIA	IIA South Africa	2016
Hossam H. El-Shafei, CRMA	IIA Jordan	2015
Robert E. George	Houston	2015
Paul C. Kiley, CIA	Greater Boston	2017

ACADEMIC RELATIONS COMMITTEE (continued)

Andreas Koutoulis, CIA, CCSA, CRMA, CMIIA	IIA Greece	2015
Michael Ray Newman, CIA	Houston	2016
Sandra L. Pundmann, CIA, CRMA	Chicago	2017
Brenda Diane Roberts, CIA	N. California – E. Bay	2015
Jared Scott Soileau, CIA, CCSA, CRMA	Baton Rouge	2015
Dominique Vincenti, CIA, CRMA	Puget Sound	2017
Rick A. Wright Jr., CIA	Kansas City	2015
<u>STAFF LIAISON</u>		
Maunda Land	IIA Headquarters	

AUDIT COMMITTEE

<u>CHAIRMAN</u> Archie R. Thomas, CIA	Toronto	2015
Catherine J. Blunt, CIA	IIA Australia	2015
Ernesto Martinez Gomez, CIA, CRMA	IIA Spain	2015
Shannon J. Urban, CIA CRMA	Greater Boston	2015
<u>STAFF LIAISON</u>		
Greg Jaynes, CIA, CRMA	IIA Headquarters	

COMMITTEE OF RESEARCH AND EDUCATION ADVISORS

<u>CHAIRMAN</u> Urton L. Anderson, CIA, CCSA, CFSA, CGAP, CRMA	Central Kentucky	2015
<u>VICE CHAIRMAN</u> James A. Alexander, CIA	Portland (OR)	2017
Barry Ackers, CIA	IIA South Africa	2017
Sebastien Allaire, CIA, CRMA	IIA France	2015
Karen Begelfer, CIA, CRMA	Kansas City	2016
Joseph P. Bell, CIA, CGAP	Central Ohio	2017
Toby Bishop	IIA Canada	2016
Sezer Bozkus, CIA, CFSA, CRMA	IIA Turkey	2016
John K. Brackett, CFSA, CRMA	Charlotte	2015
Adil S. Buhariwalla, CIA, CRMA	IIA United Arab Emirates	2016
Richard R. Clune, Jr., CIA	Atlanta	2015
Peter Funck, CRMA	IIA Sweden	2017
Stephen G. Goodson, CIA, CCSA, CGAP, CRMA	Austin	2015
Ulrich Hahn, CIA, CCSA, CGAP, CRMA	IIA Switzerland	2017
Karin L. Hill, CIA, CGAP, CRMA	Austin	2017
Steven Hunt, CIA, CRMA	Dallas	2017
Warren Kenneth Jenkins, Jr., CIA	Charlotte	2015
Jenitha John	IIA South Africa	2017
Jie Ju	IIA China	2015
Brian Daniel Lay, CRMA	Atlanta	2015
David J. MacCabe, CIA, CGAP, CRMA	Austin	2016
Steve Mar, CFSA	Puget Sound	2017
Richard Martin, CIA	Austin	2017
Jozua Francois Martins, CIA, CRMA	Northeast Florida	2015
John D. McLaughlin	Philadelphia	2015
Deborah L. Munoz, CIA, CRMA	Los Angeles	2015
Jason Philibert, CIA, CRMA	N. California-East Bay	2015
Kurt F. Reding, CIA	Wichita	2017
Beatriz Sanz Redrado, CIA, CRMA	IIA France	2017
Charles T. Saunders, Jr., CIA, CCSA, CRMA	Central Ohio	2017
Tania Stegemann, CIA, CCSA	IIA Australia	2017
Warren W. Stippich, Jr., CIA, CRMA	Chicago	2017
Deanna F. Sullivan, CIA, CRMA	Houston	2016
Jason Thogmartin, CIA, CRMA	New York	2016
Dawn M. Vogel, CIA, CRMA	Madison	2015
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